

TA-6910 IND: Supporting Institutional Knowledge Development and Capacity Building for Planning of Innovative and Sustainable Projects and Programs - Public Finance & Coordination Expert (55311-001)

Date Published: **20-Dec-2022** Deadline of Submitting EOI: **26-Dec-2022 11:59 PM Manila local time**

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Terms of Reference (Individual Consultant)

Expertise **Public Finance & Coordination Expert**
 Expertise Group **Project Management/ Institutional Development**

Consultant Source
 TOR Keywords

National Strategic Engagement with states and long-term engagement with Central Ministries, Fiscal Framework, Diagnostic Study,

Objective and Purpose of the Assignment

The States in India have varying demographic profiles and levels of socioeconomic development. States located in southern India and in the west are more developed, whereas those in the north and the east of India are relatively less developed, with certain exceptions. Under the Country Partnership Strategy there is a specific mandate for the Asian Development Bank for engaging with the Low-Income States.

To ensure a more structured framework for engagement with States, instead of taking up projects on a standalone basis, DEA approved the concept of strategic approach to engagement with States. The strategic approach to engagement is based on strategic dialogue with the State, as well as diagnostic studies, so that investments are in strategic areas and in a manner that ensures greater synergies, as well as bring financial leveraging. It also aligns to the broad objective of assisting states in planning for stabilizing recovery from Covid 19 pandemic, as well as for having sustainable high growth in medium to long term. Broadly, it envisages:

- a) Support in conducting diagnostic studies and upstream knowledge work on identified and agreed thematic areas for strategic engagement and identifying downstream innovative and high-impact projects/programs based on these.
- b) Support in revisiting the medium-term fiscal framework of the state as well as local bodies, particularly in the aftermath of the COVID- 19 pandemic, with focus on resource mobilization and bringing expenditure efficiency to sustain higher growth.
- c) Identify capacity enhancement needs of the state, including cross cutting areas such as planning, budgeting, financial management, monitoring and evaluation, statistical systems, digital governance, and service delivery at the level of state government and local governments, and support States to undertake comprehensive capacity enhancement at all levels.
- d) Identify early bird projects in critical priority areas.
- e) In addition to the strategic approach to engagement with the States, ADB is also engaging with some Central Line Ministries to undertake knowledge work prioritized by the Ministry, assisting in long term strategy formulation, and investments in priority areas.

Scope of Work

The consultant will work under the guidance of the ADB project officer and ADB team members to undertake work on state-level information documents, presentations and report preparation for strategic engagement with various states, and long-term engagement with Central Ministries. He/she will be responsible for day-to-day coordination for the work amongst ADB team and sector experts. Based on guidance from the ADB team, the consultant will undertake secondary research and data analysis for undertaking several analyses to arrive at important insights and will provide project management support for particular states. He/she will be stationed at Lucknow, Uttar Pradesh.

Detailed Tasks and/or Expected Output

In this context, the consultant will be responsible for supporting the preparation, coordination and regular up-dation of the following tasks:

1. Diagnosis. Undertake in-depth diagnosis, based on available data and discussions with key senior officials of the state government/ central line ministries to identify various cross sectoral developmental challenges, key policy and process reforms, and priority needs, including those that are

critical for enabling economic recovery, stabilizing and sustaining growth, as well as to ensure social protection and poverty reduction. In this regard, the consultant will also review and summarize key state-level / central ministry documents to gather key insights.

2. Framework for state engagement in states and central ministries. For each of the proposed states of engagement with Uttar Pradesh, Madhya Pradesh, Chhattisgarh, Jharkhand, and Tripura work on designing state specific engagement framework over the short, medium and long term. Also work with states selected for long term engagement for example Uttar Pradesh or any other state. A similar framework will also have to be done for select central ministries.
3. Support the ADB team in undertaking diagnostic studies, depending on the specific thematic needs/ priority areas of the state/ central line ministries.
4. Support the States/Central Line Ministry and ADB team to identified policy and process reforms as well as investments in priority areas and develop strategies for their implementation.
5. Work towards identification of capacity enhancement needs in the State/ Central Line Ministry depending on need, including in cross cutting areas such as planning, budgeting, financial management, digital governance, and service delivery and prepare strategies for the state/line ministry undertaking the capacity building measures.
6. Coordination with Central Line Ministries/Departments to develop long term engagement with the Ministries, with a special focus on climate mitigation and adaptation aspects that will include formulating of operational strategies. A special focus area will be to strengthening public financial management systems and capacity building.
7. Contribute to upstream knowledge work and any other task, as and when advised by the designated ADB staff.

Minimum Qualification Requirements

A post-graduate degree in economics, accountancy, business management or related specialized fields is required. Strong analytical and strategic thinking skills are required. At least 12-15 years of relevant professional experience in project management, infrastructure strategy and experience in government consulting. The ability to work in a team is required. Rich international and domestic experience in transforming financial management is required. Excellent oral and written communication skills in English are required.

Minimum General Experience: 15 Years

Minimum Specific Experience: 10 Years (relevant to assignment)

Regional/Country Experience: Required

Minimum General Experience **15 Years**
 Minimum Specific Experience (relevant to assignment) **10 Years**
 Regional/Country Experience **Required** **Desired** **Not Required**

Deliverables

| Details | Name | Type | Estimated Submission Date |
|------------------------|--------------------|--------------|---------------------------|
| + Show | Inception Report | Report | |
| + Show | Interim Report | Report | |
| + Show | Draft Final Report | Report | |
| + Show | Final Report | Final Report | |

Schedule and Places of Assignment (chronological and inclusive of travel)

Schedule Type **Continuous** **Intermittent**
 Max. Working Days/Week Home Office **5** Field **6**

| City and Country | Working Days | Estimated Start Date | Estimated End Date | Other Details (use if place selected is Others) |
|--------------------|--------------|----------------------|--------------------|---|
| Other City, India | 160 | 02-Jan-2023 | 31-Oct-2023 | Lucknow, Uttar Pradesh |
| Home Office, Other | 40 | 01-Nov-2023 | 31-Dec-2023 | |
| Total | 200 | | | |

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